

Q3 2016 Results

November 10, 2016



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This presentation contains measures and ratios (the "Non-IFRS Measures"), including EBITDA and Operating Free Cash Flow that are not required by, or presented in accordance with, IFRS or any other generally accepted accounting standards. We present Non-IFRS or any other generally accepted accounting standards. We present Non-IFRS measures because we believe that they are of interest for the investors and similar measures are widely used by certain investors, securities analysts and other interested parties as supplemental measures of performance and liquidity. The Non-IFRS measures may not be comparable to similarly titled measures of other companies, have limitations as analytical tools and should not be considered in isolation or as a substitute for analysis of our, or any of our subsidiaries', operating results as reported under IFRS or other generally accepted accounting standards. Non-IFRS measures such as EBITDA are not measurements of our, or any of our subsidiaries', performance or liquidity under IFRS or any other generally accepted accounting principles. In particular, you should not consider EBITDA as an alternative to (a) operating profit or profit for the period (as determined in accordance with IFRS) as a measure of our, or any of our operating entities', operating performance, (b) cash flows from operating, investing and financing activities as a measure of our, or any of our subsidiaries', ability to meet its cash needs or (c) any other measures of performance under IFRS or other generally accepted accounting standards. In addition, these measures may also be defined and calculated differently than the corresponding or similar terms under the terms governing our existing debt.

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Group Highlights



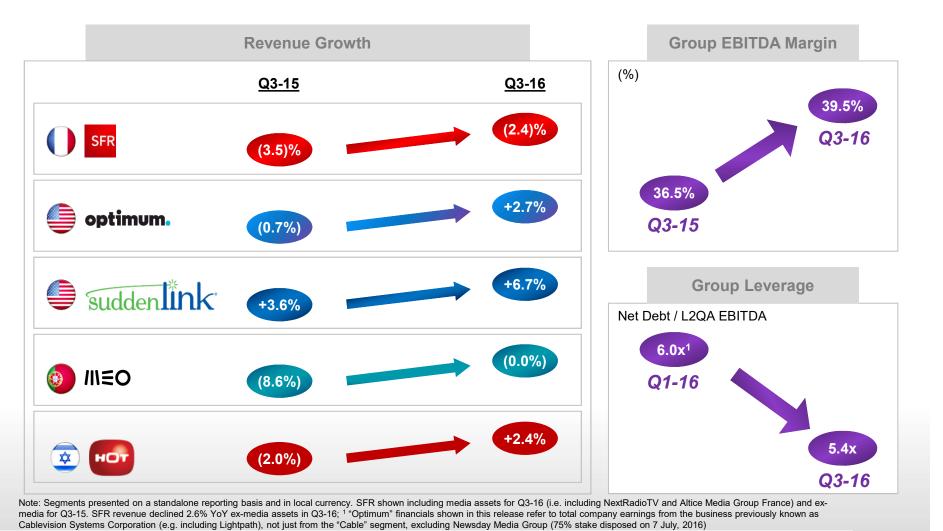
Q3 2016 KEY TAKEAWAYS

BEST GROUP MOMENTUM SINCE IPO

- 1 Strong momentum: execution focus, investments in networks and convergence are paying off
- 2 Altice Group: return to revenue growth, expanding margins, growing cash conversion
- **3 France:** continued revenue improvement and return to EBITDA growth
- 4 Altice USA: stronger revenue growth, significant margin improvement, accelerated investments
- **5 Portugal:** revenue back to growth, first time since 2008
- 6 Robust, long-term capital structure with rapid de-leveraging and continued refinancing benefits

STRONG GROUP KPIS

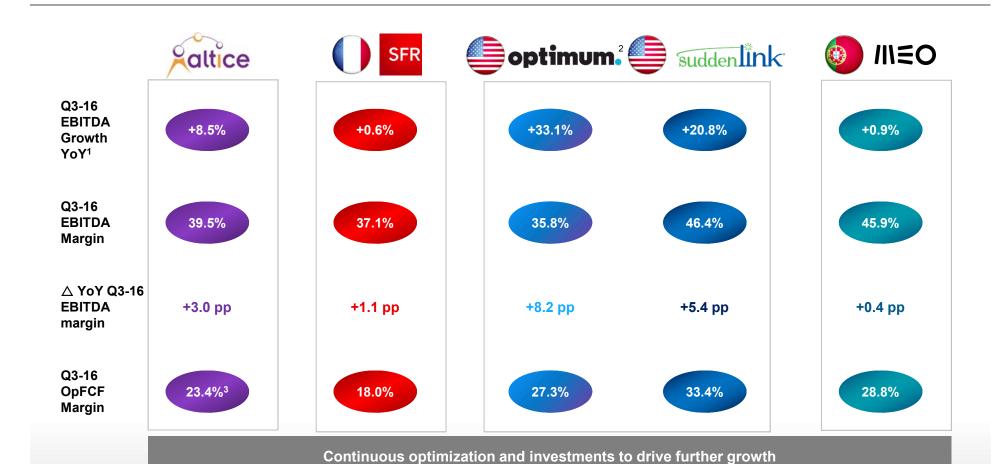
ALL MAJOR MARKETS CONTRIBUTING TO REVENUE IMPROVEMENT



¹ Pro forma for Cablevision (Optimum) acquisition

POSITIVE MARGIN EVOLUTION BY MAIN MARKETS

MEO / SUDDENLINK BEST-IN-CLASS MARGINS, MATERIAL UPSIDE IN SFR / OPTIMUM



Note: Segments presented on a standalone reporting basis. SFR EBITDA and OpFCF shown including media assets on a pro forma basis (i.e. including NextRadioTV and Altice Media Group France)



¹ EBITDA growth rate shown in constant currency for Optimum, Suddenlink and Altice Group

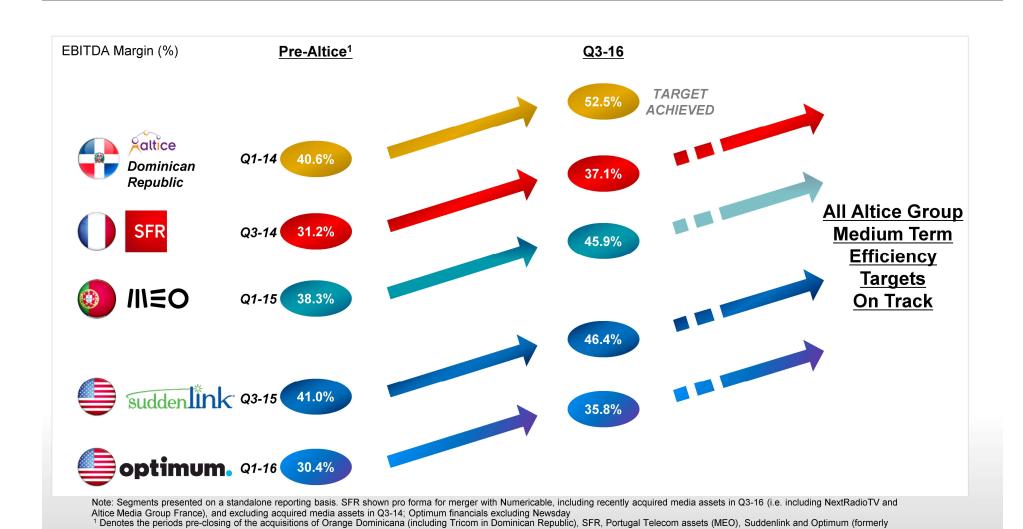
² Financials excluding Newsday

³ Excluding €407.7m of capex related to the acquisition of multi-year major sport rights in Q3 16

SIGNIFICANT PROGRESS TOWARDS EFFICIENCY TARGETS

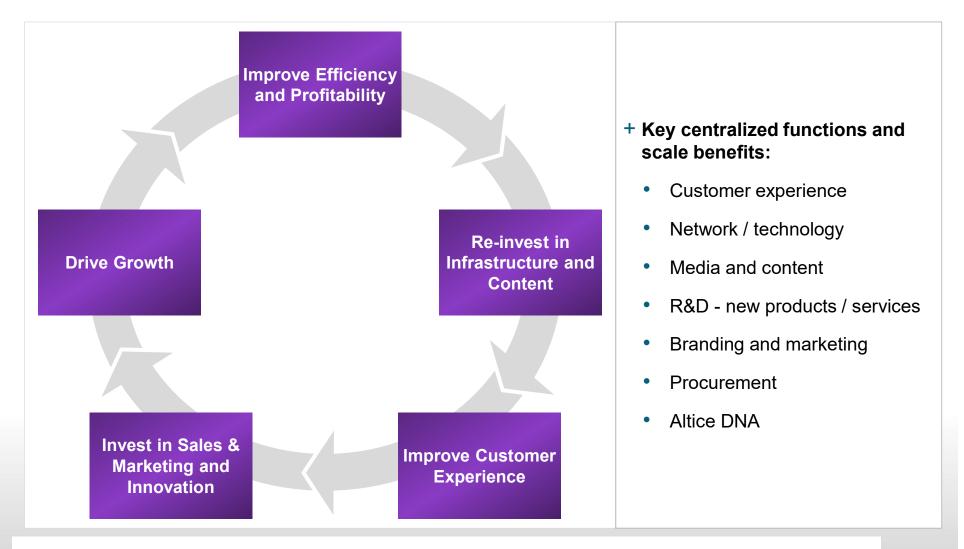
Cablevision)

STRONG MARGIN EXPANSION SINCE ACQUISITIONS WITH FURTHER UPSIDE POTENTIAL



POWERFUL ALTICE BUSINESS MODEL IS DELIVERING

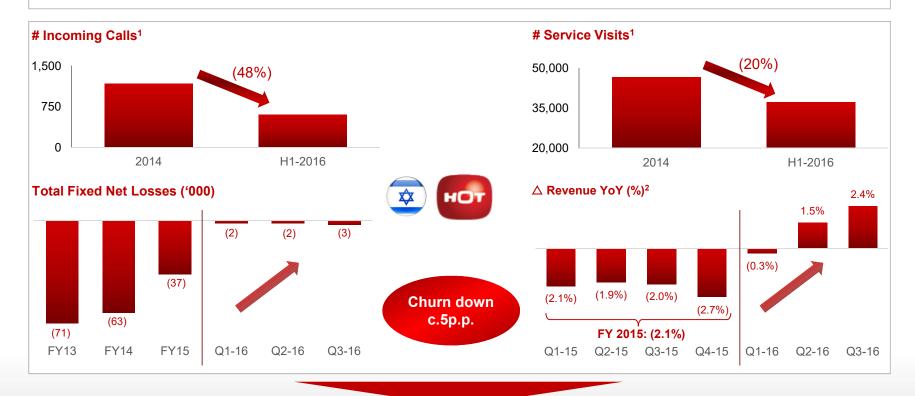
EFFICIENCIES FUEL INVESTMENT WHICH DRIVES GROWTH AND FURTHER INVESTMENT



CUSTOMER JOURNEY TRANSFORMATION FOCUS ACROSS ALTICE GROUP

ISRAEL SUCCESSFUL IMPLEMENTATION NOW BEING REPLICATED IN FRANCE AND US

Aligning organisational structure, processes and systems end-to-end for improving customer experience and operational / financial KPIs as well as lowering costs (e.g. insourcing technical and call center services)



IMPROVE NET PROMOTER SCORES, REDUCE CHURN, INCREASE ARPU



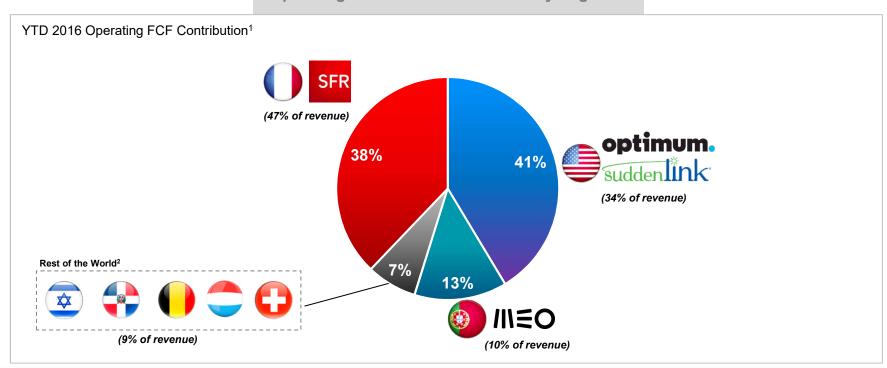
¹ Monthly Average ('000)

² Revenue growth rates presented on a standalone reporting basis, in constant currency

LEADING TRANSATLANTIC CONVERGED COMMUNICATIONS GROUP

BALANCED FOOTPRINT WITH POWERFUL VALUE CREATION POTENTIAL

Operating Cash Flow Contribution by Segment



- Altice USA 41% of OpFCF and growing
- c.70% fixed / cable revenue³



¹ Based on pro forma consolidated Operating FCF (defined as EBITDA less Capex) contribution, excluding corporate segment (€-36.5m) and €407.7m of capex related to the acquisition of multi-year major sport rights in Q3 16

² Rest of the World includes contribution French Overseas Territories (FOT)

³ Fixed B2C and B2B revenue contribution to total B2C and B2B segments



Business Review

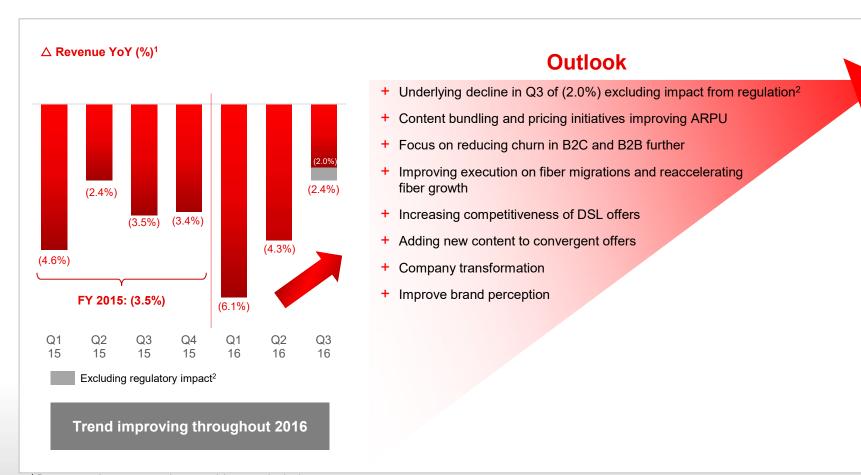




ALTICE FRANCE BUSINESS DYNAMICS AND OUTLOOK

ON TRACK TO RETURN TO REVENUE GROWTH





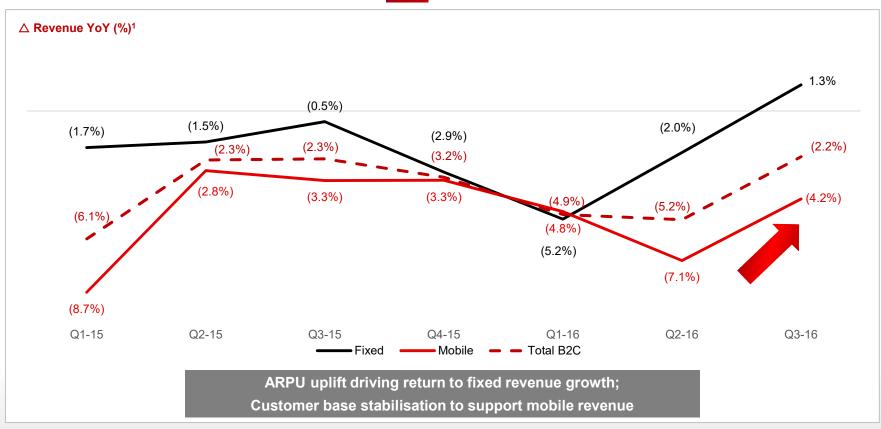
¹ Revenue growth rates presented on a standalone reporting basis

² SFR revenue including media assets declined by 4.3% and 2.4% YoY in Q2 16 and Q3 16 respectively (i.e. NextRadioTV, and Altice Media Group France); SFR revenue excluding media assets (for comparability with prior quarters) declined by 4.6% and 2.6% YoY in Q2 16 and Q3 16 respectively. Excluding retail roaming EU tariffs impacts in May 2016, revenue declined 2.0% YoY in Q3 2016









¹ The figures shown in the section for France are SFR standalone financials.

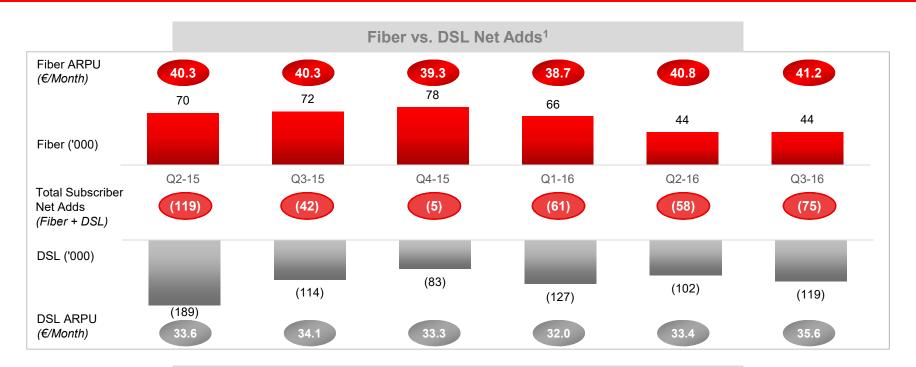




SFR ALTICE FRANCE B2C FIXED LINE BUSINESS



FOCUS ON CHURN REDUCTION AND RE-ACCELERATING FIBER GROWTH



Fiber Strategy

Monetizing market-leading fiber coverage and network expansion:

- Focus on reducing churn, accelerating fiber additions and DSL migrations to drive growth
- Fiber gross additions troughed in July and significantly higher in September following launch of new product suite

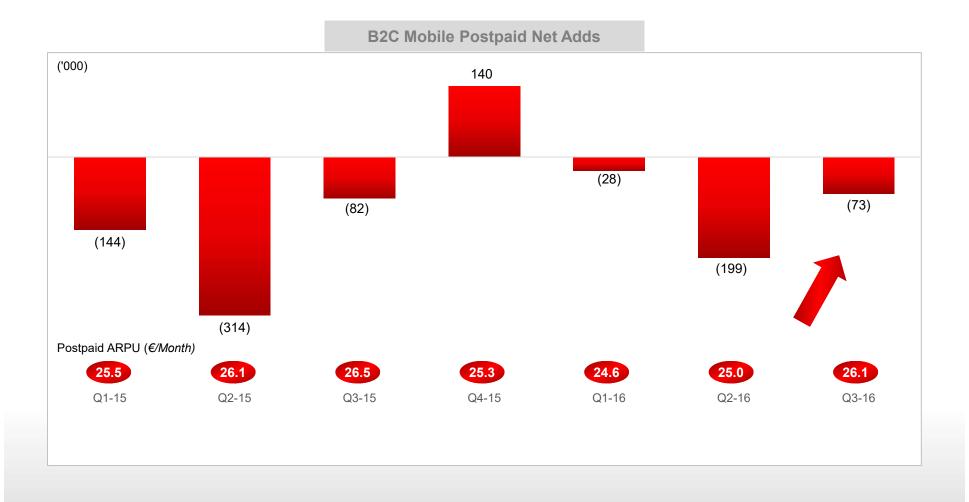


¹ Unique subscriber net additions

SFR

ALTICE FRANCE B2C MOBILE BUSINESS

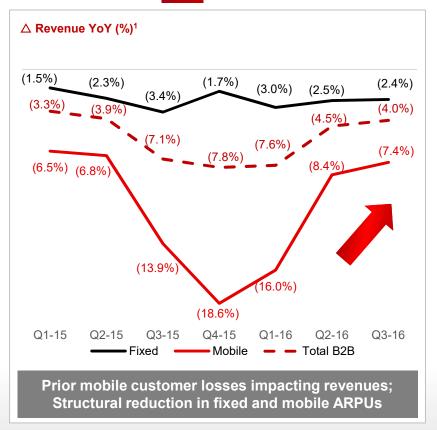
BOTH ARPU AND CUSTOMER BASE STABILISING



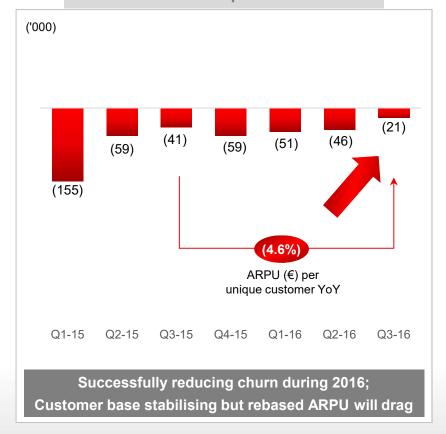
ALTICE FRANCE B2B REVENUE TRENDS IMPROVING TRENDS







B2B Mobile Postpaid Net Adds²





¹ The figures shown in the section for France are SFR standalone financials

² Ex-M2M

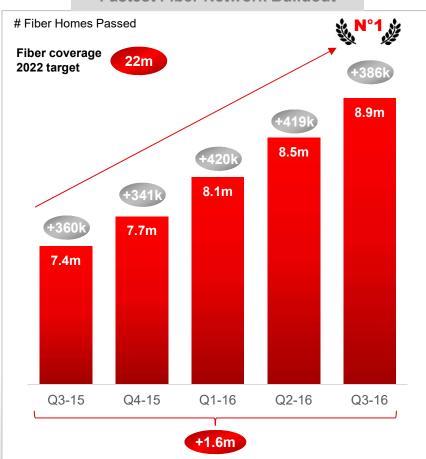


ALTICE FRANCE ACCELERATED NETWORK INVESTMENTS

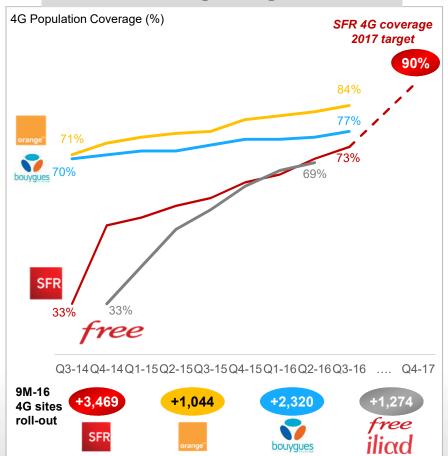


LEADING FIBER OPERATOR AND FASTEST 4G MOBILE COVERAGE EXPANSION

Fastest Fiber Network Buildout



On Track Building Leading 4G Network



Building the best, fastest and most widely available fiber and mobile networks in France





ALTICE FRANCE CONTENT AND CONVERGENCE INITIATIVES

REDUCE CHURN, INCREASE ARPU AND REVENUE GROWTH











- New share record for RMC Decouverte
- BFM Paris launched 7 November











- SFR Sport 1: #1 sports channel for SFR subscribers¹
- Premier League launched 13 August
- Exclusive agreement signed with FFA







- 3.8m app downloads
- In discussions to add additional titles





#1 S-VOD service in France

Strong operational momentum supporting communications business

¹ In terms of number of subscribers watching the channel



SFR

ALTICE FRANCE TOP OPERATIONAL PRIORITIES

ACTION PLAN FOR NEXT PHASE OF SFR TURNAROUND

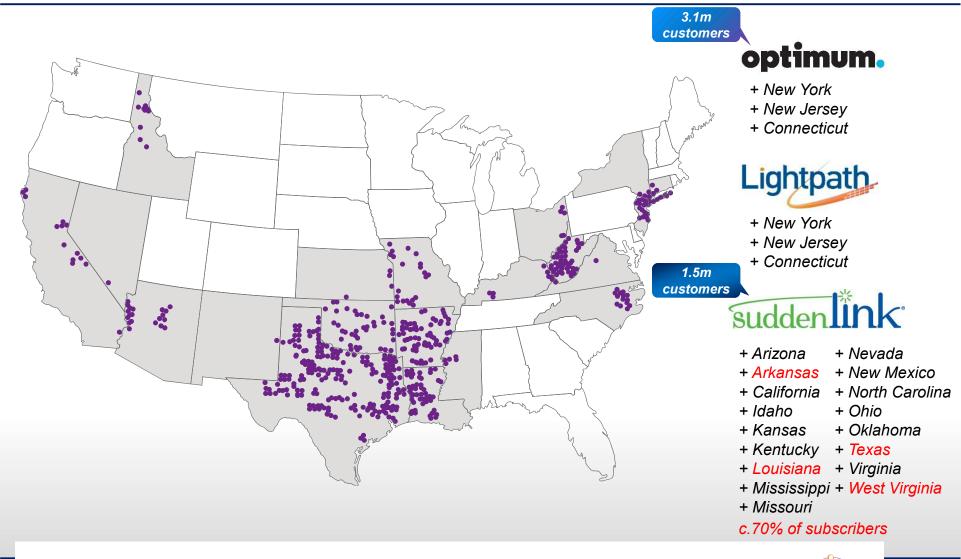


- Achieve network targets: #1 fiber and 4G+ network
- Monetize content investments: SFR NEWS, SFR SPORT, SFR PLAY and SFR PRESS
- Transfer best customer experience practices from MEO / HOT to reduce churn
- Improve sales, installation and IT processes, accelerate gross adds and DSL → Fiber migrations
- 5 Improve SFR brand perception: **#NEW**SFR
- 6 Add new content to enhance convergence bundles further
- 7 Deliver company transformation to more effectively compete



ALTICE USA OPERATING AREAS sudden in 4TH LARGEST US CABLE OPERATOR

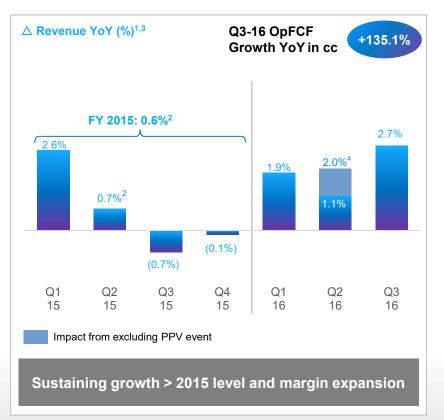




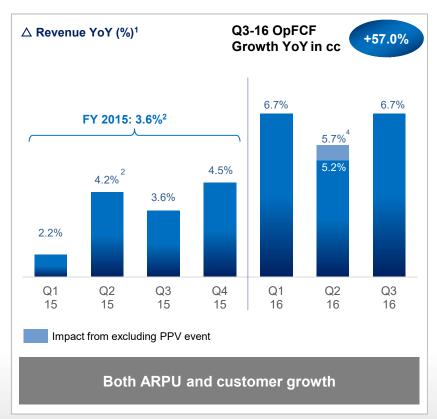
ALTICE USA BUSINESS DYNAMICS STRONGER SUSTAINABLE GROWTH















¹ Revenue growth rates presented on a standalone reporting basis and in local currency

² Ex-PPV event in Q2-15 for both Suddenlink and Optimum

³ All company's revenues excluding Newsday

⁴ Q2 16 revenue growth excluding PPV event revenue in Q2 15: 5.7% for Suddenlink, 2.0% YoY for Optimum

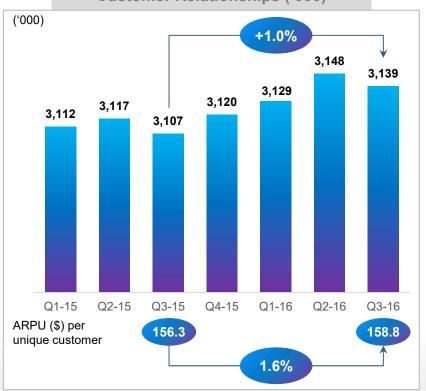




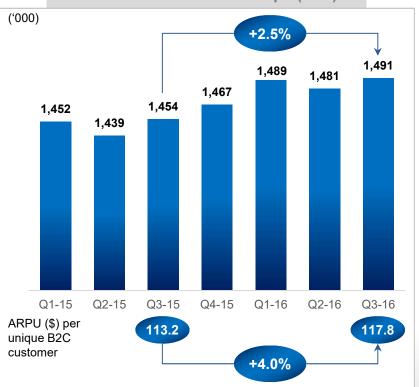




Customer Relationships ('000)



B2C Customer Relationships ('000)



Total revenue growth¹: 2.7% YoY (cc)

Total revenue growth¹: 6.7% YoY (cc)

¹ Total revenue includes B2C, B2B, wholesale and other revenue for both Optimum and Suddenlink. Optimum customer relationships include both B2C and B2B (commercial) segments, Suddenlink B2C (residential) customer relationships exclude B2B (consistent with prior disclosures)





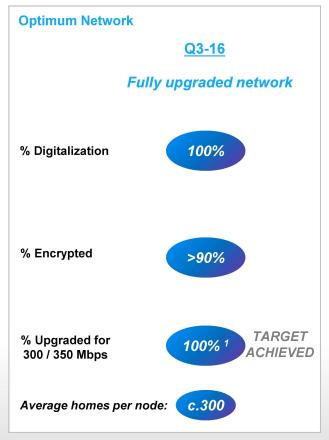


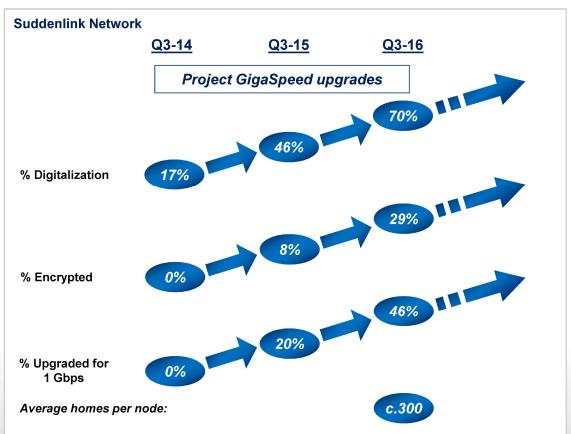
optimum. ALTICE USA ACCELERATED NETWORK INVESTMENTS sudden in BROADBAND SPEED UPGRADE DRIVING GROWTH











¹ 300 Mbps for B2C, 350 Mbps for B2B

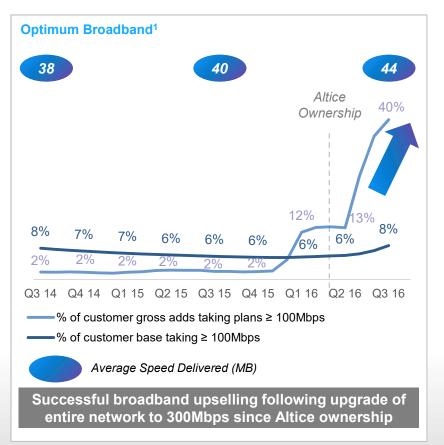




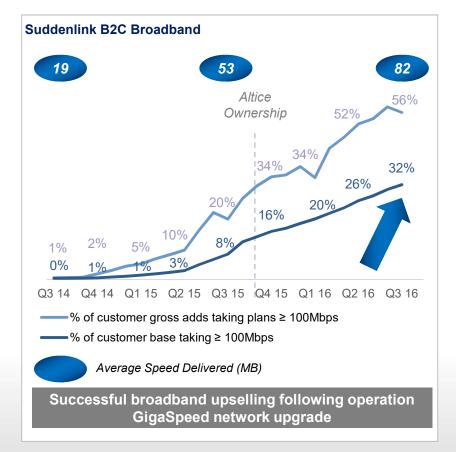
optimum. ALTICE USA B2C BROADBAND sudden in Focus on high speed broadband growth











Note: Network statistics as of the end of the period ¹ Including B2B (commercial) and B2C (residential) units







ALTICE USA TOP OPERATIONAL PRIORITIES Sudden in Action Plan for Growth and Efficiencies Working



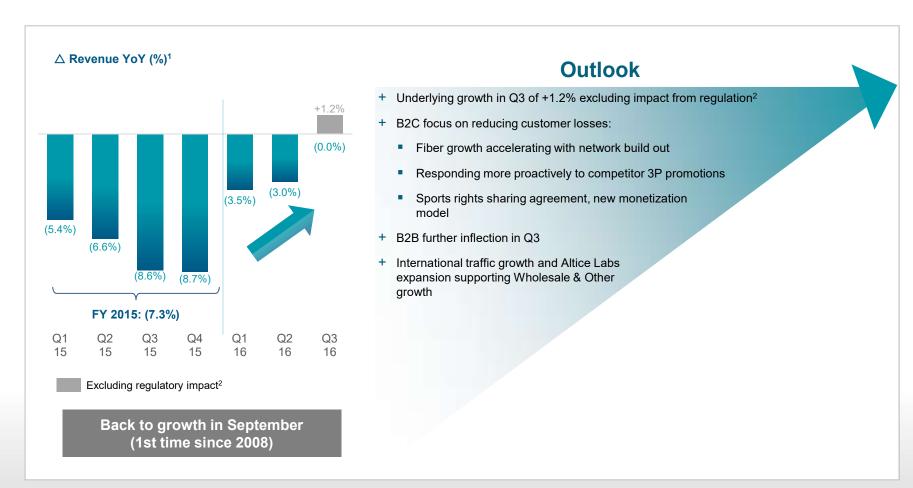
- 1 Integration between Suddenlink and Optimum progressing well:
 - Single management team with one commercial strategy
 - Suddenlink industry leading margins; Optimum material margin upside potential
- 2 Significant network, CPE and interface technology investments:
 - 300 / 350 Mbps upgrade of whole Optimum complete, now driving fiber deeper
 - Suddenlink's Project GigaSpeed upgrades on track
 - Development and roll-out of new home hub
- 3 Focused on improving customer service and processes for better customer experience



ALTICE PORTUGAL BUSINESS DYNAMICS AND OUTLOOK

B2C BUSINESS BACK TO GROWTH AND RECOVERING B2B SEGMENT





¹ Revenue growth rates presented on a standalone reporting basis

² Excluding impact from voice termination fee reduction of 30% in September 2015, SMS termination fee reduction of 35% in April 16, and retail roaming EU tariffs impacts in May 2016

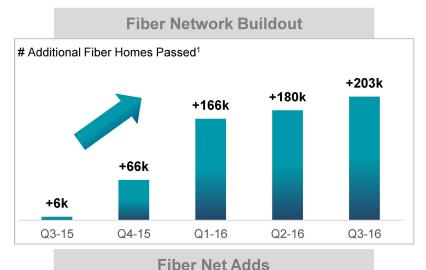


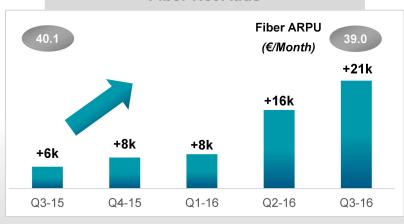


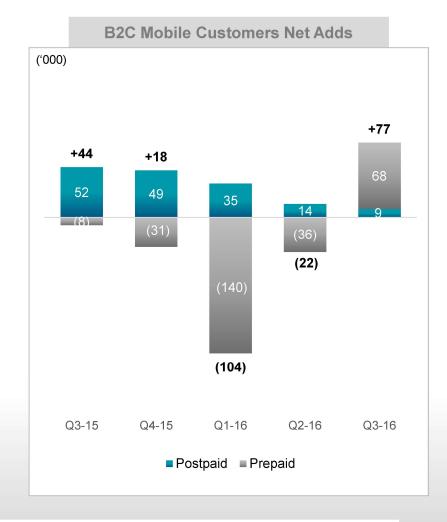
MISO ALTICE PORTUGAL ACCELERATED NETWORK INVESTMENTS

RAPID FIBER NETWORK EXPANSION TO SUPPORT CONVERGENT GROWTH









¹ Excluding Vodafone sharing agreement







Financial Review



PRO FORMA CONSOLIDATED FINANCIALS¹

€m		Q3-15	Q3-16	YoY Reported Growth	YoY Constant Currency Growth
Revenue	France (SFR)	2,870	2,802	(2.4%)	(2.4%)
	Altice International	1,081	1,069	(1.1%)	(0.9%)
	US (Optimum)	1,411	1,442	2.2%	2.7%
	US (Suddenlink)	544	578	6.2%	6.7%
	Intersegment Adjustments ²	(18)	(2)	-	-
	Altice N.V. Consolidated	5,888	5,889	0.0%	0.2%
Adjusted EBITDA	France (SFR)	1,034	1,041	0.6%	0.6%
	Margin (%)	36.0%	37.1%		
	Altice International	504	489	(3.1%)	(2.9%)
	Margin (%)	46.7%	45.7%		
	US (Optimum)	390	516	32.5%	33.1%
	Margin (%)	27.6%	35.8%		
	US (Suddenlink)	223	268	20.2%	20.8%
	Margin (%)	41.0%	46.4%		
	Corporate ⁴	(4)	12	-	-
	Altice N.V. Consolidated	2,147	2,326	8.3%	8.5%
OpFCF	France (SFR)	617	504	(18.2%)	(18.2%)
	Altice International ³	307	274	(10.8%)	(10.5%)
	US (Optimum)	168	394	134.1%	135.1%
	US (Suddenlink)	123	193	56.3%	57.0%
	Corporate⁴	(4)	12		-
	Altice N.V. Consolidated	1,212	1,377	13.6%	13.9%

¹ The figures shown in this presentation are pro forma defined here as results of the Altice N.V. Group as if all acquisitions had occurred on 1/1/15, including PT Portugal (MEO), Suddenlink, Cablevision (Optimum), NextRadioTV and Altice Media Group France (and excluding Newsday Media Group, Cabovisao, ONI, La Reunion and Mayotte mobile activities as if the disposals occurred on 1/1/15). Segments presented on a standalone reporting basis and Altice Group figures presented on a consolidated basis. SFR figures shown including media assets on a pro forma basis (i.e. NextRadioTV and Altice Media Group). NextRadioTV in Q3 2016 contributed €43.0m, €1.6m and €13.3m to revenue, EBITDA and capex on a pro forma basis respectively (€42.1m, €2.3m and €0.0m in Q3 2015 respectively). Altice Media Group in Q3 2016 contributed €58.5m, €-6.8m and €0.0m to revenue, EBITDA and capex on a pro forma basis respectively (€54.8m, €-6.5m and €0.0m in Q3 2015 respectively)



² Including corporate revenue of €43.7m in Q3 2016 and €3.9m in Q3 2015

³ Excluding €407.7m of capex related to the acquisition of multi-year major sport rights in Q3 16

⁴ Corporate costs after intersegment adjustments on a consolidated basis were €11.9m in Q3 2016 and €7.3m in Q3 2015

OVERVIEW OF ALTICE GROUP DEBT

DIVERSIFIED SILOS

Altice Group Altice Europe **Target Leverage Available Liquidity** (Consolidated) (Consolidated) • Altice Europe: c. 4.0x • Altice Group¹: €5.2 bn Gross Debt 29.687 50 484 Net Debt 28.995 49,282 • Altice US: **c.** 5.0-5.5**x** LTM EBITDA 4 5,811 8,636 PF Cash Int. 1,703 3,092 **Credit Metrics** Gross Leverage 5.1x 5.8x Altice NV (Top Co) Net Leverage 5.0x 5.7x Undrawn RCF⁵ 2,308 4,075 Altice Lux (Europe) silo **Altice Corporate Financing S.A** Altice Luxembourg S.A. (HoldCo) Altice USA² Gross Debt3 €1,403m Gross debt €6.231m €1,242m Net Debt Net debt €6.211m Undrawn RCF5 €200m BC Partners / BC Partners / Free Float CPPIB / Mngt. CPPIB / Mngt. 68.8% 68.8% 17.1% 31.2% 31.2% 100% Altice France Cablevision (CVC/Optimum) **Altice International** (SFR) Altice Lux (Europe) silo **Gross Debt** €6.079m **Gross Debt** €13.314m Gross Debt €15.472m Gross Debt €7.984m Altice France (SFR) €5,911m Net Debt €15,008m Net Debt⁶ €7,776m Net Debt Net Debt €13.134m LTM EBITDA €3.754m LTM EBITDA6 €2.046m LTM EBITDA €1.012m LTM EBITDA €1.834m Altice International silo Gross Leverage 3.9x Gross Leverage Gross Leverage 6.0x Gross Leverage 7.3x 4.1x Suddenlink silo Net leverage 3.8x Net Leverage Net Leverage Net leverage 4.0x 5.8x 7.2x Undrawn RCF5 Undrawn RCF5 €1.469m Undrawn RCF5 €1.125m Undrawn RCF5 €983m €298m Cablevision silo SFR silo Suddenlink silo Cablevision silo

Note: LTM financial information as of Q3-16 for Altice Group and excluding pension liabilities for Portugal Telecom. CMCSA collar loan at CVC not included in debt and leverage figures

⁵ France RCF of €1,125m, AI RCF of €983m and ALUX RCF of €200m. Suddenlink RCF of €314m net of €15m LOCs. CVC RCF of €1,886m net of €81m LOCs and €336m drawn



¹Total group cash of €1,201m (including €161m of cash at ANV/ACF/Neptune) and total undrawn RCF of €4,075m (total RCF of €4,507m net of €96m LOCs and €336m RCF drawn), net of €60m of restricted cash at CVC

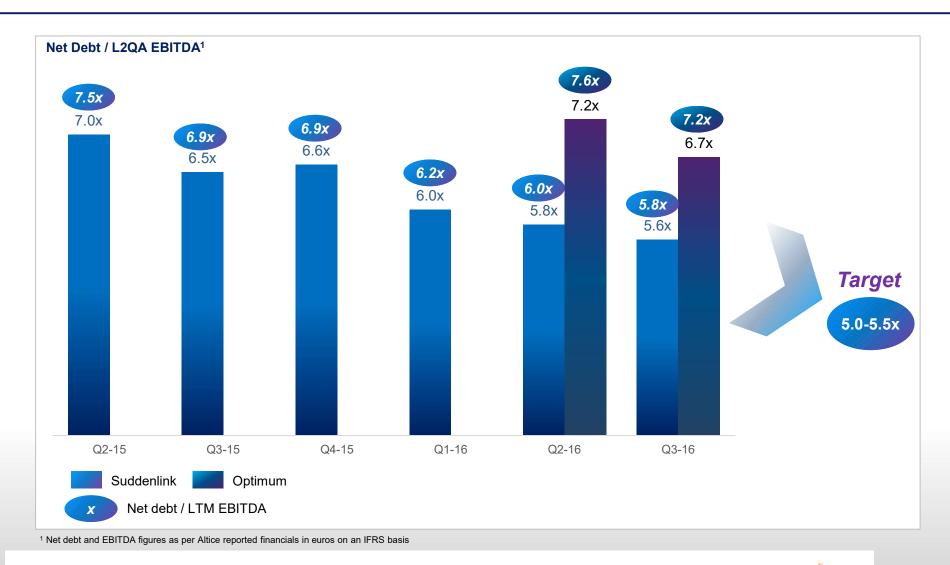
² Altice USA debt figures shown do not include a \$328m vendor note from existing sponsors (BC Partners and CPPIB) used to finance the acquisition of Suddenlink with interest on the note payable in kind. It also does not include a \$525m shareholder loan from existing sponsors to fund their portion of the equity funding of the acquisition of CVC (Optimum)

³ Total size of facility (now fully drawn) reduced due to lower cash needs than anticipated at CVC

⁴ Altice Europe (Consolidated) LTM EBITDA includes €11m corporate costs / consolidation adjustments to standalone EBITDA figures. Altice Group (Consolidated) includes additional (€20m) corporate costs / consolidation adjustments







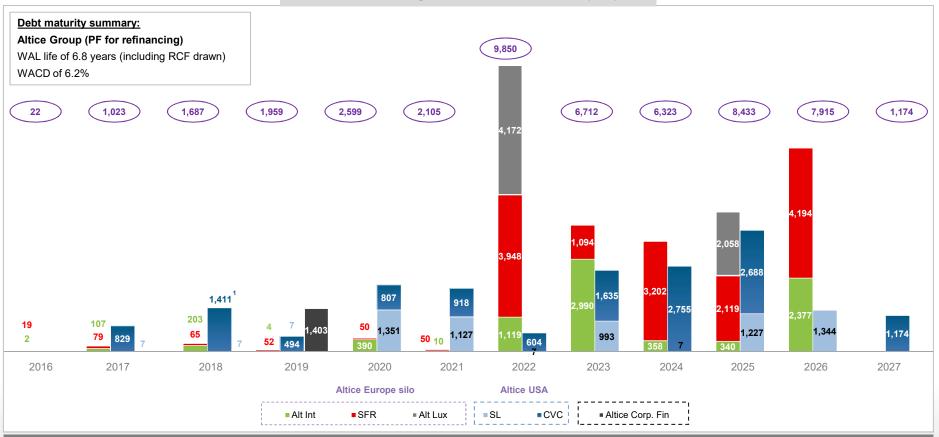




OVERVIEW OF ALTICE GROUP MATURITY PROFILE

€21BN REFINANCED DURING 2016 YTD





Long-term capital structure with limited near-term maturities

Note: Maturity profile excluding leases/other debt (c.€682m), includes RCFs drawn of €336m for CVC shown at their maturity date. WAL and WACD stats exclude finance leases/other debt (c.€682m) and France media debt of €75m



¹ CVC revolver can be drawn to term out these amortisations



Q&A





Appendix



PRO FORMA CONSOLIDATED REVENUE¹

€m	Q3-15	Q3-16	YoY Reported Growth	YoY Constant Currency Growth
France	2,870	2,802	(2.4%)	(2.4%)
US (Optimum)	1,411	1,442	2.2%	2.7%
US (Suddenlink)	544	578	6.2%	6.7%
Portugal	584	584	(0.0%)	(0.0%)
Israel	234	241	3.1%	2.4%
Dominican Republic	175	176	0.7%	3.0%
French Overseas Territories	47	51	7.7%	7.7%
Others and Intersegment Adjustments ²	23	15	(35.7%)	(34.8%)
Total Altice N.V. Group Consolidated	5,888	5,889	0.0%	0.2%

¹ The figures shown in this presentation are pro forma defined here as results of the Altice N.V. Group as if all acquisitions had occurred on 1/1/15, including PT Portugal (MEO), Suddenlink, Cablevision (Optimum), NextRadioTV and Altice Media Group France (and excluding Newsday Media Group, Cabovisao, ONI, La Reunion and Mayotte mobile activities as if the disposals occurred on 1/1/15). Segments presented on a standalone reporting basis and Altice Group figures presented on a consolidated basis. Segments presented on a standalone reporting basis and Altice Group figures presented on a consolidated basis. SFR figures shown including media assets on a pro forma basis (i.e. NextRadioTV and Altice Media Group)



² Others include BeLux, Green Switzerland and our content and distribution business; including corporate revenue of €43.7m in Q3 2016 and €3.9m in Q3 2015

PRO FORMA CONSOLIDATED EBITDA¹

€m	Q3-15	Q3-16	YoY Reported Growth	YoY Constant Currency Growth
France	1,034	1,041	0.6%	0.6%
US (Optimum)	390	516	32.5%	33.1%
US (Suddenlink)	223	268	20.2%	20.8%
Portugal	266	268	0.9%	0.9%
Israel	107	107	(0.3%)	(1.0%)
Dominican Republic	88	92	5.4%	7.7%
French Overseas Territories	21	25	19.5%	19.5%
Others and Corporate Costs ²	19	8	(56.8%)	(56.3%)
Total Altice N.V. Group Consolidated	2,147	2,326	8.3%	8.5%

¹ The figures shown in this presentation are pro forma defined here as results of the Altice N.V. Group as if all acquisitions had occurred on 1/1/15, including PT Portugal (MEO), Suddenlink, Cablevision (Optimum), NextRadioTV and Altice Media Group France (and excluding Newsday Media Group, Cabovisao, ONI, La Reunion and Mayotte mobile activities as if the disposals occurred on 1/1/15). Segments presented on a standalone reporting basis and Altice Group figures presented on a consolidated basis. Segments presented on a standalone reporting basis and Altice Group figures presented on a consolidated basis. SFR figures shown including media assets on a pro forma basis (i.e. NextRadioTV and Altice Media Group)

² Others include BeLux, Green Switzerland and our content and distribution business; corporate costs after intersegment adjustments on a consolidated basis were €11.9m in Q3 2016 and €7.3m in Q3 2015



PRO FORMA CONSOLIDATED CAPEX¹

€m	Q3-15	Q3-16	Q3-16 % Capex to Sales
France	417	536	19.1%
US (Optimum)	221	122	8.5%
US (Suddenlink)	100	75	13.1%
Portugal	68	100	17.1%
Israel	66	60	25.0%
Dominican Republic	37	36	20.5%
French Overseas Territories	13	10	20.5%
Others ²	14	8	51.3%
Total Altice N.V. Group Consolidated	936	949	16.1%

¹ The figures shown in this presentation are pro forma defined here as results of the Altice N.V. Group as if all acquisitions had occurred on 1/1/15, including PT Portugal (MEO), Suddenlink, Cablevision (Optimum), NextRadioTV and Altice Media Group France (and excluding Newsday Media Group, Cabovisao, ONI, La Reunion and Mayotte mobile activities as if the disposals occurred on 1/1/15). Segments presented on a standalone reporting basis and Altice Group figures presented on a consolidated basis. Segments presented on a standalone reporting basis and Altice Group figures presented on a consolidated basis. SFR figures shown including media assets on a pro forma basis (i.e. NextRadioTV and Altice Media Group)

² Others include BeLux, Green Switzerland and our content and distribution business; excluding €407.7m of capex related to the acquisition of multi-year major sport rights in Q3 16

